

CERTIFICATE OF COMPLETION

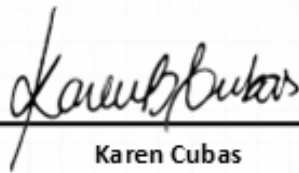
Instituto Brasileiro de Petróleo e Gás grants this certificate to

Alberto Morales,

for completing the lecture **Business Environment and Public and Private Contracting in the Energy Sector,**

that took place on June 16th, 2025 with a load of 2 hours.

Rio de Janeiro, May 26th, 2025



Karen Cubas
Manager UnIBP



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